FINAL RECOMMENDATIONS 27 JULY 2021



A CLEAR PLAN TO CONFIDENTLY EMBRACE AUSTRALIA'S ENERGY FUTURE

People are very clear about what they want from energy reform. It is reliable, affordable, lower emissions electricity. Australia has already jumped ahead of the rest of the world with more rooftop solar than anywhere. And massive penetration of low-cost, large-scale wind and solar farms has brought forward the use-by date for old thermal generators.

To get us safely to the future the Energy Security Board has recommended widespread action across four reform areas



Resource adequacy mechanisms to bring in the new resources needed to maintain reliability and avoid price spikes when coal generators exit the market.



Essential services changes

to back up weather-driven generation, keeping the power system on an even keel technically and preventing expensive interventions which have been needed to keep the lights on in recent years.



Making the most of consumer investments in

home-based energy like rooftop solar, batteries and smart appliances - using these distributed energy resources to take pressure off the grid and lower system costs for everyone.



Transmission and access

reforms to cut the cost of transporting energy to consumers; planning for more generation to go into renewable energy zones; and a new model to manage congestion.

Change is already taking the market by storm. In the years ahead consumers will see...



High-tech change as the energy system moves to digital service delivery with more control over usage and bills than ever before.



The almost total rollover of generation to cheaper, cleaner, mainly renewable power.



Many millions more households and businesses with rooftop solar, batteries and electric vehicles. Benefits for everyone from a modernised low emission power system that is working well, helping decarbonisation of the general economy and boosting Australia's global competitiveness.

More than **90 cents** in every dollar invested in generation since 2012 has been in wind and solar



Per capita, Australia is leading the world in installing renewable grid-scale generation – about 10 times the world average

The ESB reform roadmap takes a three-part approach:

There are great opportunities but also problems to solve as the old system reaches its technical limits and makes way for the new. In the process the risk of price shocks and blackouts are real and getting closer. Our recommendations are an integrated, progressive response to protect consumers and deliver on their expectations.



NOW
Fixing immediate
problems, building strong
foundations to handle
fast-moving change.



NEXT
Getting ahead of the curve to implement what needs to happen next.



FUTURE
Orienting the national
electricity market to its new
path forward so everyone
can plan with confidence.

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RESOURCE ADEQUACY MECHANISMS AND AGEING THERMAL RETIREMENT



BEING PREPARED FOR OLD COAL RETIREMENT

Over the next two decades Australia will replace most of its generation. Massive penetration of renewables in response to technology change, consumer choices and government policy has changed energy economics and old generators are bringing forward their retirement. We need orderly plans to exit old technologies and pave the way for new ones.

Energy Security Board recommendations to build reliability and confidence in supply



Insurance tools for governments to organise extra supply when they decide it's needed through a new strategic reserve or by triggering the current retailer reliability obligation (RRO); national investment principles.



In the medium term a **capacity mechanism** to incentivise the market to bring forward the right mix of firm, flexible and variable resources, including storage.



Generator
requirements to increase
transparency to the market
including more information
about early exit and power
supply status.



ESB data strategy enabling tracking and forecasts of consumer choices, demand response, value of reliability, and better understanding of the wholesale market and changing contracting behaviours.

We're not debating the merits of coal, storage, renewables or gas. The job is to get firm and flexible supply. To achieve that we need improved information, harmonised jurisdictional schemes and orderly generator exit and entry.

We used to have about 100 generators. Quite rapidly we now have millions of units from large-scale to rooftop solar PV. We must maintain reliability, affordability and security during the transition to get maximum value out of renewables.

The long-term solution requires a stronger investment signal to lock in long-term revenue streams. Participants need sufficient incentives and confidence to invest in new capacity. Jurisdictions need assurance that participants will meet the power system's physical needs.



Principles for a common approach for all jurisdictional investment schemes will support competitive outcomes alongside current market frameworks.



A new opt-in, jurisdictional strategic reserve would give jurisdictions the option to procure any required reserves beyond the current market reliability standard if considered necessary for their region.



Extension of the existing South Australian ministerial 3 year ahead RRO trigger so it is available to all ministers if they wish to use it while further detailed design is done on a new capacity mechanism.

An additional 55 GW of projects is being proposed across Australia's east coast, almost as much generation capacity as exists today

National electricity market coal fleet will halve by 2030

Keeping lights on as the generation mix undergoes profound change

By restoring confidence that energy will be there when it is needed, we can reduce both the risks of extreme price volatility and the need for expensive government interventions.



NOW

Managing change right now: insurance tools for ministers; information; support for efficient operation of spot and contract markets.



NEXT

Providing nation-wide tools to manage risk in a targeted manner including investment principles and 12-18 month development of a new capacity mechanism.



FUTURE

We must prepare for challenges beyond 2025. Having laid foundation reforms the market will be ready for a stronger capacity mechanism.

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ESSENTIAL SYSTEM SERVICES, SCHEDULING AND AHEAD MECHANISMS



BACKING UP POWER SYSTEM SECURITY

Lack of essential system services has cost consumers a lot of money in recent years as a result of expensive interventions. New technical backups (frequency, inertia, system strength, operating reserves) are needed urgently now we have increasing wind and solar generation and falling levels of coal-fired power. New technologies like large-scale batteries and flexible demand will help make the system stronger.

Energy Security Board recommendations enabling the services you need to keep the lights on



Priority actions are progressing to support the availability, investment in, and scheduling of four essential system services frequency, operating reserve, inertia, and system strength.



New tools to help **AEMO** manage the

complexity of scheduling these essential system services as the generation mix changes.



ESB monitoring and advice on market

conditions and need for longer term reforms like the further bundling of system services and an integrated ahead market or development of an inertia spot market.



ESB data strategy to make

sure data can be accessed for monitoring and forecasting of required services, and to help learning about the changing system especially variability of weather-driven generation and demand.

We must restore confidence in the system, avoid high running costs for consumers, and value the capabilities of batteries and other innovations.



We are moving to a future that will be increasingly reliant on flexible resources (like storage) to firm up the expanding volume of renewables and provide critical system security services.

AEMC has created new markets to financially reward ultra-fast energy technologies for stepping in at short notice to supply

frequency control

to avoid blackouts.



Australia is leading the world in operating a system with high levels of inverter-based resources and new technologies are being tested by AEMO, ARENA and industry trials and other demonstration projects.

Underway

- Fast frequency response market ancillary service
- **Primary frequency response incentives**
- **Operating reserve market**
- **Efficient management of system** <u>strength</u>
- **Investigation into system strength** frameworks
- **Synchronous services markets**
- Introduction of ramping services
- **Capacity commitment mechanism** for security and reliability services

Installed storage is expected to increase by two decades

MONDAY 7 AM 10 AM

Stepping in to keep the lights on

HOURS 4,500 -**Number of AEMO directions** 4.000 and duration 2015-2021 344 3,500 -3,000 2.500 -284 2,000 100 1,500 -1,000 -Note: values above each column

represent number of directions issued

Security = all about the power system's ability to keep technical parameters like voltage, frequency, current flows; within safe limits and control.

Technical reforms cannot wait until 2025 so this work is already underway

maintain essential system capabilities and giving AEMO tools needed to efficiently schedule these services.



New AEMC rules and other rule change projects are underway to address these issues.



Market bodies working with stakeholders on details so we can get the right scheduling tools in place for AEMO.



FUTURE

Market bodies to monitor system needs as changing generation pushes the limits of system security and operational experience.

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INTEGRATION OF DISTRIBUTED ENERGY RESOURCES AND FLEXIBLE DEMAND



UNLOCKING BENEFITS OF CHANGE FOR CONSUMERS

The largest generator in the national electricity market is now owned collectively by consumers – and sits on their rooftops. Digitalisation and the internet of things means people will manage energy very differently. There will be new ways to save for everyone. Properly harnessing latent demand side flexibility and solar PV, will make the grid more productive, cutting both costs and emissions.

Energy Security Board recommendations to bring forward user-friendly innovation



Detailed integration plan

to resolve identified technical and market issues which are blocking effective integration of distributed energy resources. Implementation to make sure changes deliver what consumers need.



New ways for consumers with solar, batteries or smart appliances to be rewarded for responding to system needs, backed up by **jurisdictional** emergency measures to keep the grid stable.



Consumer risk assessment tool to be

adopted immediately so emerging risks to customers can be assessed and fit for purpose consumer protections put in place.



ESB data strategy

removing barriers so consumers can access the services they want from different providers and regulators can make sure consumer protections are fit for purpose.

Most customers
won't even
need to know that
very complex,
technical changes
are happening in
the background
to create a
two-sided market.



Trials to help consumers make the most of the new market like taking advantage of negative and low-price periods by shifting consumption to soak up excess solar generation.



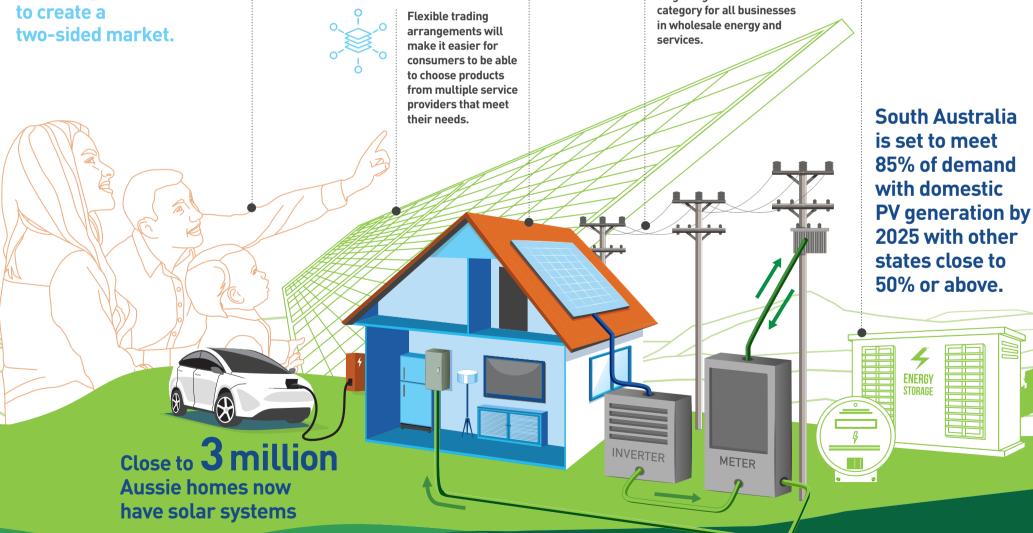
Increasing visibility of resources on the grid to make sure AEMO can balance our increasingly diverse and variable power system.



New trader services to open the market and cut red tape by creating a single registration category for all businesses in wholesale energy and



Customers will be rewarded by lower bills if they choose service providers that can use technology to turn off or turn down demand and appliances at different times to help balance overall system demand and supply.



Our DER implementation plan is a three year program of actions:

Our engagement approach will gather stakeholders to work on consumer issues in a series of six monthly sprints so these insights can inform the direction of market reforms.



NOW

Fixing immediate problems now to keep the system safe and stable, valuing customer flexibility to smooth out demand peaks and troughs each day.



NEXT

Focused on what needs to happen to remove barriers for innovative services to enter the market and escalate DER integration.



FUTURE

Work will be well underway with the right data sharing capabilities and standards in place for customers to switch DER providers and efficiently charge their electric vehicles.

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TRANSMISSION AND ACCESS



OPENING THE GRID TO CHEAPER RENEWABLES

New generation, mainly renewables, is locating far and wide across the regions wherever sun and wind resources are best. These reforms are about cutting costs of getting that dispersed generation to consumers. We are already well progressed down this path through the actionable ISP. Now we're recommending better signals to encourage more generation into renewable energy zones where transmission costs can be shared and firm access secured.

Energy Security Board recommendations to locate generators and batteries where they are needed most



Interim renewable energy zone (REZ)

framework including principles to manage, planning, connections, access, funding and economic regulation.



New congestion management model

to be developed with a dual mechanism of congestion charges and rebates - encouraging generators and others to locate in renewable energy zones to receive rebates.



Transmission investment and planning review

to examine where change may be needed to maximise the timely and efficient delivery of major poles and wires, including integrated system plan (ISP) projects.



ESB data strategy having

the right data will enable effective locational forecasting to help plan and prioritise transmission augmentation.

This ESB pathway is designed to complement and support the major reforms being undertaken by state governments.



The grid is congested, preventing more low emissions, cheaper renewables getting to market. We already see it in north-west Victoria. Without action congestion will get worse around the country long before 10 years is past.



Consumers are being

asked to pay billions

expanding network so new infrastructure has to be planned in an orderly manner, efficiently built and effectively used.

of dollars for

New rules on dedicated connection assets lower connection costs by making it easier for generators to share assets like power lines.



of early renewable energy zones to proceed expeditiously.



Congestion information resource (AEMO) and connections resource initiative (AEMO/Clean Energy Council) are being enhanced to provide better information on existing and forecast

congestion.

 121_{new} wind and solar projects connected to the grid in past 4 years

An additional 55 GW of projects are currently being proposed across Australia's east coast - almost as much generation capacity as exists today

Connecting the new generation and storage we need as efficiently as possible

This pathway is a two stage process initially encouraging new generation to connect in REZs while the longer-term congestion management model is developed.



Rules and guidelines the states can use to guide connections along with congestion management tools so each REZ can contribute to the overall future power system.



Congestion management model to incentivise generators to bid more closely with true costs of generation based on location.



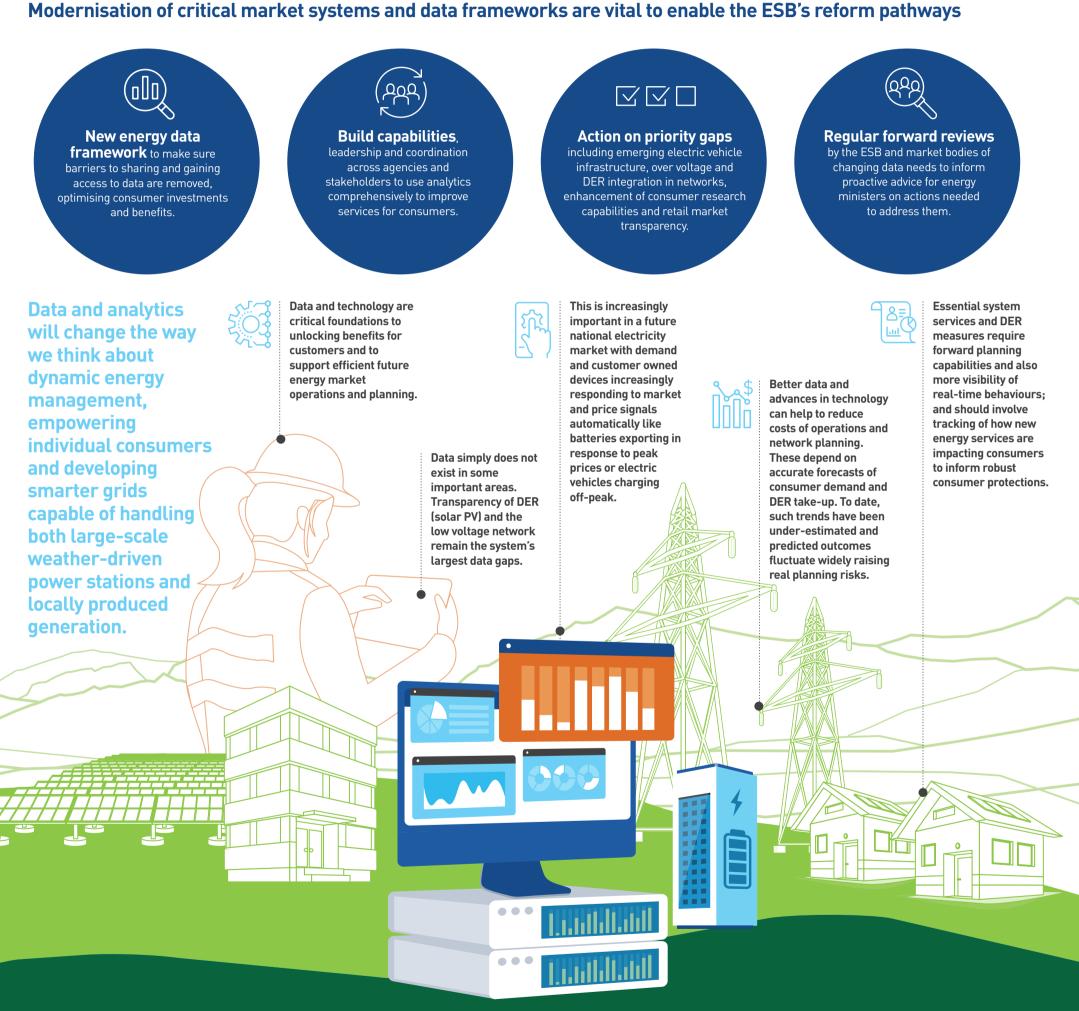
Conditions will continue to change on the grid. The ESB/market bodies will review and report on changes to make sure arrangements remain fit for purpose.

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NEW ENERGY DATA STRATEGY

Digitalisation of the nation's energy market is well underway. Energy market bodies are investing in advancing systems and capabilities to take advantage of developments. But there's still a way to go before consumers, their service providers, policy makers and industry have all the data they need to make the best decisions in the face of change.



Optimising long-term interests of consumers in a digitalised future

Reforms will overcome prevailing complexity and inconsistencies in data management and produce savings for consumers.



Set high level directions and core capabilities, improving data sharing and addressing barriers to getting the most from existing data sets.



Address priority data gaps including electric vehicle visibility, over voltage and networks visibility, enhancing consumer research and bills and retail market transparency.



FUTURE Design legislative reforms for future data framework to define adaptable

governance arrangements.