



2 0 0 9 A N N U A L R E P O R T

The Field
Museum

INTRODUCTORY LETTER

THE PAST YEAR MARKED ONE OF THE MOST PRODUCTIVE times in The Field Museum's history. Our staff conducted 3,400 education programs, loaned 40,000 specimens to researchers worldwide, described 150 new species of plants and animals, including a number of major discoveries, and enjoyed strong attendance to our vibrant exhibition offerings. Some noteworthy 2009 highlights include:



- ◆ Anthropologist Gary Feinman uncovered more than twenty ancient Zapotec tombs in Mexico, shedding new light on these enigmatic people's spiritual beliefs;
- ◆ The opening of the *Ernst & Young 3D Theater*, which became an enormously popular addition to the visitor experience;
- ◆ Paleontologist Peter Makovicky discovered two new dinosaurs in China that are a "missing link" to the Tyrannosaurus Rex;
- ◆ The ECCo team successfully protected two new areas in the Andes/Amazon, one in Ecuador and one in Peru, bringing the total land protected or on the road to protection equivalent to 99% of all lands in the National Park System in the lower United States;
- ◆ *Real Pirates* was a very successful exhibition and enjoyed robust attendance with multiple "sold out" days;
- ◆ Zoologist Bruce Patterson proved through isotope analysis that the famed man-eating Tsavo lions ate far fewer people than previously claimed;
- ◆ Botanist Thorsten Lumbsch pioneered a gene sequencing technique that may allow for the creation of pharmaceutical products from lichens for the first time;
- ◆ More than 164,000 children enjoyed new digital initiatives offered by the Museum's Education Department and their strategic partners.

Like other institutions, we also faced several challenges due to the global economic recession. Since 1893, the Field has weathered 24 recessions – emerging from each a stronger, more vibrant institution. This history helped us creatively streamline the Museum's operations, while making bold decisions to invest in new programs on climate change, children's science education, emerging diseases and innovative exhibitions.

Our strategy succeeded. The Museum maintained a balanced budget while serving over 1.32 million visitors, including 267,000 children on fieldtrips, and more than 9 million e-visitors.

The following pages briefly outline our major accomplishments in 2009 – all of which were possible only because of our donors' confidence in The Field Museum. Thank you for your investment in our operations. We hope you enjoy reading about our work.

Sincerely,

JOHN A. CANNING, JR.
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JOHN W. MCCARTER, JR.
PRESIDENT AND CEO

A key component of The Field
Museum's mission is to use
our collections of the Earth's
treasures to engage students of
all ages in scientific learning.





COLLECTIONS AND RESEARCH: PRESERVING AND EXPLORING THE EARTH'S TREASURES

Each year, millions of acres are lost to human development or natural causes, often sweeping away evidence of the Earth's past and denying the future. For 115 years, The Field Museum has worked to mitigate this loss by actively collecting the Earth's treasures; everything from the largest mammals to the tiniest traces of past civilizations. The Museum now cares for more than 24 million objects, and our collections grow by approximately 500 specimens each day as our researchers investigate biological and cultural diversity around the world.

From this work, it is clear that change is occurring faster than human and natural communities can adapt to their shifting environments. During 2009, our staff focused heavily on using its scientific expertise to understand the root causes of these changes and to develop practical responses. From outreach efforts such as creating wildlife conservation posters for rural Kenyan children to parasite research with the Centers for Disease Control, the Museum coordinated more than 100 biodiversity research and conservation programs in 35 countries.

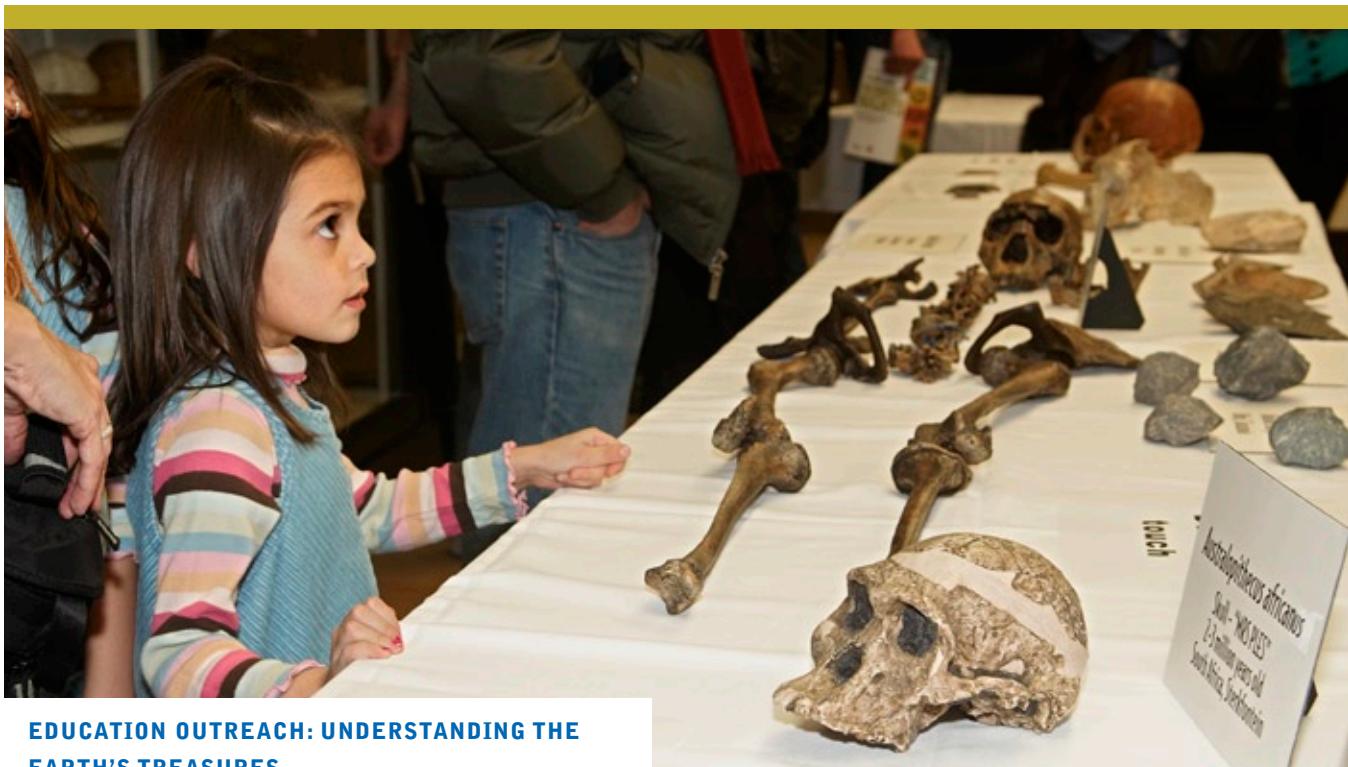
◆ Field Museum biologists Steve Goodman and John Bates are working with African university students to study the DNA of small animals displaced by climate change in Madagascar and the Congo. These new studies are using The Field Museum's collections to determine whether warmer temperatures are causing changes to animals' DNA that could lead to infertility, abnormalities, or even extinction. The results will help land managers and conservationists better mitigate environmental hazards caused by climate change.

◆ The Field Museum launched a new *Emerging Pathogens* program to coordinate research among biologists, conservationists, and the medical community on emerging wildlife diseases in East Africa. This work will greatly advance the medical community's understanding of new animal diseases and help prevent them from becoming a major threat to human populations.

◆ The Museum continued its strong tradition of scientific capacity-building in developing nations. We extended our century-old commitment to East Africa by establishing *The Field Museum/IDP Foundation, Inc. African Training Fund*. This unique five-year program enables African students to work directly with Museum staff on projects and participate in training workshops throughout Africa.

◆ Similarly, the Museum launched the *Iraq Cultural Heritage Project* to educate Iraqi cultural institution staff in modern museum practices. The program provides training in the proper care for ancient artifacts and administration of archaeological sites and promises to greatly improve the quality of Iraq's museums and further protect the country's rich cultural heritage.





EDUCATION OUTREACH: UNDERSTANDING THE EARTH'S TREASURES

A key component of The Field Museum's mission is to use our collections of the Earth's treasures to engage students of all ages in scientific learning. In 2009, The Field Museum worked with over 360 school partners, trained 6,000 teachers and engaged more than 345,000 students in field trips and student workshops on site and offsite for grades PreK-12. These programs reflect the Museum's commitment to using our resources to make science education interactive, dynamic, and fun.

- ◆ Teacher Professional Development is a major part of the Museum's strategy to improve science education in Chicago's schools. In 2009, we extended our approach through a major new partnership program, the *Early Elementary Science Partnership* (E2SP). E2SP focuses on helping Chicago area teachers effectively use hands-on activities in conjunction with resources at the city's museums and zoos to progressively build children's understanding of how science works. This program is unique in its focus on the early elementary years which are so critical to later student achievement. E2SP will impact 700 teachers and 25,000 students over the next five years.
- ◆ In 2009, The Field Museum launched two new programs, an annual *Storytelling Festival* and a monthly *Artists and Authors* program. These programs bring acclaimed children's entertainers to the *Crown Family PlayLab* for special workshops that promote early literacy by engaging children in story-making and reading.

The children also meet the creators of their favorite books, allowing them to understand that stories come from people's imaginations just like theirs.

- ◆ The Museum expanded its digital learning offerings through a strategic partnership with Oracle Education Foundation's *ThinkQuest* program. *ThinkQuest* enables teachers to seamlessly integrate on-line projects into their classroom curricula to help their students develop critical 21st century skills, such as digital research, cyber communications and online teamwork. The Museum's *ThinkQuest* projects focus on its most popular exhibitions in order to help students learn about topics such as evolution, climate change, and ancient cultures. Currently, 350 classrooms in 30 countries are participating in The Field

Museum's projects. In the coming year, the Museum will engage more than 10,000 students from Chicago Public Schools and around the globe through *ThinkQuest*.





EXHIBITIONS: SHARING THE EARTH'S TREASURES

The Museum's permanent exhibitions highlight treasures from our extensive collections while our temporary exhibitions share rarely seen treasures from The Field Museum's holdings and private collections from around the world. Our exhibitions delve into the wonders of nature or the uniqueness of other cultures to help visitors better understand the Earth's amazing diversity. During 2009, the Museum presented ten temporary exhibitions that explored everything from the social history of the Civil Rights Movement to the legacy of piracy. Throughout the year, 1.3 million visitors experienced:

- *Masterpieces of Ancient Jewelry: Exquisite Objects from the Cradle of Civilization*
- *Road to Freedom: Photographs of the Civil Rights Movement, 1956 – 1968*
- *Real Pirates: The Untold Story of the Whydah*
- *Sacred Waters: India's Great Kumbha Mela Pilgrimage*
- *Yellowstone to Yukon: Freedom to Roam*
- *Bunce Island: A British Slave Castle in Sierra Leone*
- *Travels of the Crow: Journey of an Indian Nation*
- *The Aztec World*
- *Water*
- *The Nature of Diamonds*



- ◆ *Real Pirates* featured more than 200 artifacts from the only authenticated pirate ship ever discovered. The exhibition traced the history and culture of the 18th century Caribbean as an economic center, the impact of the slave trade, pirate politics, and daily life aboard period ships. The exhibition also introduced our visitors to marine archaeology and the painstaking process necessary to recover sunken artifacts.
- ◆ *The Nature of Diamonds* took Museum visitors on the billion-year journey of diamonds from carbon to coronation crown. Through hundreds of sparkling examples, the exhibition explained the origins of diamonds as a natural, transparent form of pure carbon. *Diamonds* also explored the complex relationships that people have formed with diamonds, from a commitment of never-ending love to a strategic and high-tech super-material underpinning our society's technology.
- ◆ The *Grainger Hall of Gems* reopened in October after a renovation that transformed this iconic exhibition into the Midwest's finest gem display. The new *Grainger Hall of Gems* showcases stunning, never before seen gems from The Field Museum's collection, jewelry from the oldest known royal burials, and special jewels created by world-famous designers. The renovated Hall also features a new layout to help visitors understand how gems are created, the processing of raw gems, and the various roles cut gemstones play in cultures worldwide.



ENVIRONMENT, CULTURE AND CONSERVATION (ECCo): SAVING THE EARTH'S TREASURES

In the 19th century, when vast expanses of unexplored and barely inhabited terrain covered much of the Earth, natural history museums sent expeditions around the globe collecting samples of the world's biological and cultural riches for study. Few such places survive and an integral part of The Field Museum's mission is to now conserve these hubs of diversity for future generations.

Environment, Culture, and Conservation (ECCo) is the Museum division dedicated to translating our science and collections into immediate results for conservation and cultural understanding. Since 1999, ECCo's work has protected 26.3 million acres (an area $\frac{3}{4}$ the size of Illinois) of intact forests in the headwaters of the Amazon. In the Chicago region, ECCo is also a leader in the Chicago Cultural Alliance and the Chicago Wilderness coalition, two organizations dedicated to improving our region's quality of life.

In 2009, ECCo completed its 22nd rapid biological and social inventory, while previous inventories led to the creation of two new protected areas, one in Peru and one in Ecuador. ECCo also joined forces with the City of Chicago and Chicago Wilderness to design climate change programs that engage diverse residents in the Chicago Climate Action Plan and to focus on adaptation strategies for natural communities in the region.

- ◆ ECCo is partnering with Peruvian collaborators to ensure legal protection of vast expanses of rich forests in the Andes/Amazon that have been inventoried from 2002 to 2008. In 2009, ECCo's work with Peru's Ministry of the Environment resulted in a portion of these forests declared as a National Reserve. *Reserva Nacional Matsés* (1 million acres, the size of Delaware) is largely dedicated to the Matsés indigenous people.
- ◆ What's culture got to do with it? That is the question ECCo investigated to identify strategies for engaging diverse residents in the Chicago Climate Action Plan. ECCo completed social inventories in Calumet and Bronzeville. Field Museum researchers identified several social assets that can serve as springboards for climate action, including place-based heritage traditions, momentum around school gardens, and private homes serving as demonstration models for energy efficiency. Based on this work, ECCo collaborated with the City of Chicago Department of Environment and its partners to launch the Energy Action Network-Chicago (EAN).

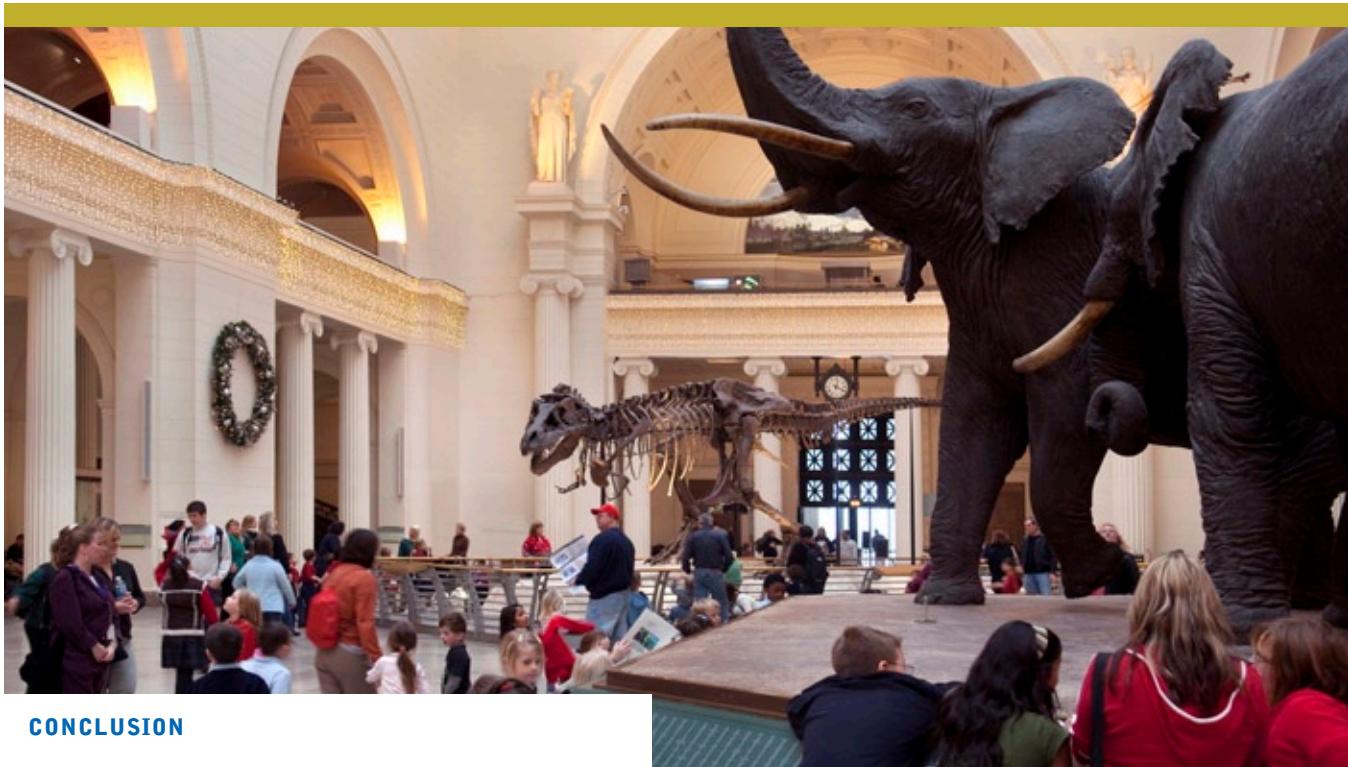
- ◆ To respond to the issue of climate change and the possible effects on local biodiversity, ECCo collaborated with Chicago Wilderness on two initiatives: *The Climate Action Plan for Nature (CAPN)* and *The Biodiversity Recovery Plan Climate Change Review*. The CAPN complements the City's Climate Change Action Plan, expanding the geographic scope beyond city boundaries and focusing on conservation of native species, natural areas, and ecosystem services including water absorption, soil stabilization, and retention of greenhouse gases.



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CONCLUSION

AS THE MOST INTERNATIONAL OF CHICAGO'S INSTITUTIONS and housing a treasure trove of artifacts and information with global impact, The Field Museum continues to reach for new heights in educational programming, scientific research and cutting-edge exhibitions.

2010 promises to be another exciting year for The Field Museum. Our vibrant exhibition schedule begins with our very own *Mammoths and Mastodons*, and culminates with the Women's Board Gala evening of *Gold*. In between we will introduce *RoboSUE* featuring new and startling technology which brings dinosaurs to life. Throughout the year Museum scientists will travel the globe to explore unknown coral reefs in Palau, hunt for fossils in Brazil, and study the Asian Carp in Illinois waterways—experiences they will share with students worldwide through new extensions of our digital learning programs. Finally 2010 marks SUE's 10th year at The Field Museum and we will celebrate this milestone with events throughout the year.

Thank you for supporting The Field Museum. Your generosity ensures our success.

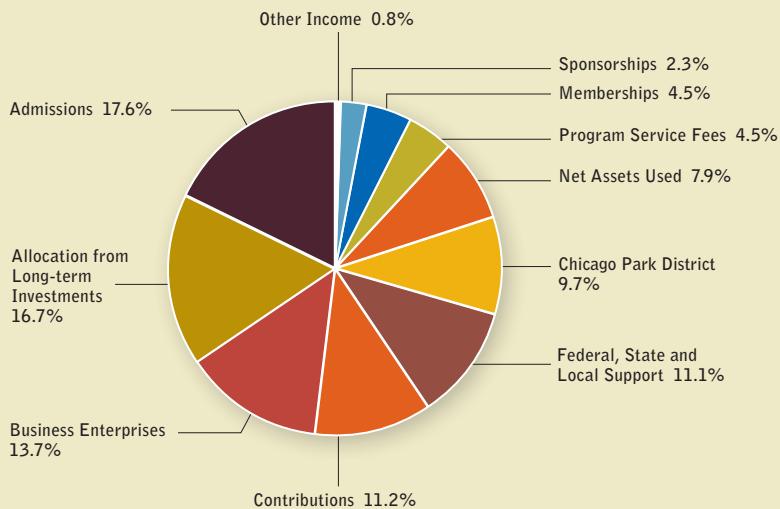


STATEMENT OF BUDGETED OPERATING ACTIVITIES

for the year ended December 31, 2009

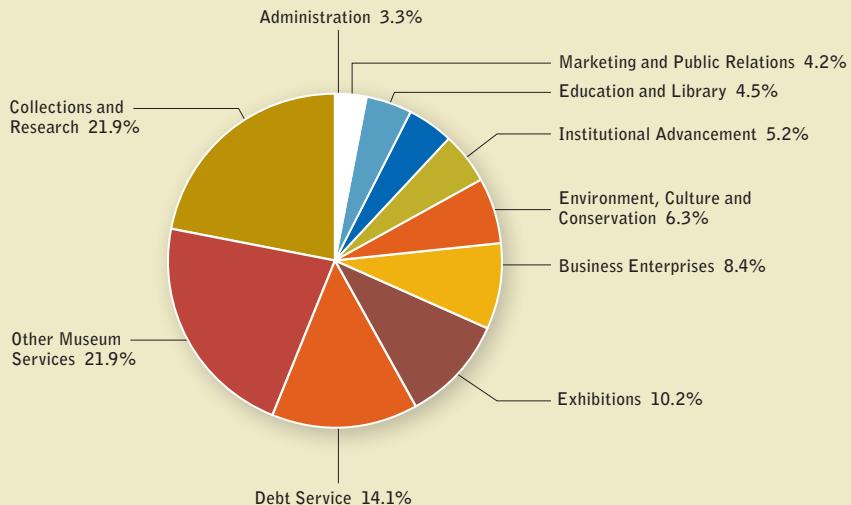
Operating Budget Revenue and Other Support

Total \$64.2 million



Operating Budget Expenditures

Total \$61.2 million



The Museum managed another challenging fiscal year in 2009, which began with an approved operating budgeted deficit of \$(1,645,000). The Board of Trustees approved the budgeted deficit with the direction that management work throughout the year to bring the deficit to a balanced position by year end. Several strategies to achieve the objective were successfully implemented and included a reorganization of the public side of the institution to maintain a more aggressive and cohesive focus to the overall revenue goals of Admissions, Membership and Business Enterprises. Museum management controlled expenses throughout the year by continuing the hiring freeze implemented in 2008 for non-critical positions, slowed the hire of critical positions, and delayed some planned programming. The results of the strategies were successful.

Operating Budget Revenue and Other Support

The 2009 operating budget revenue was \$64.2 million. This amount was \$3.0 million or 6% over budget goals. All revenue generating areas exceeded the 2009 budget, with the greatest variance seen in Admission revenue, which ended \$1.6 million greater than budget. Contribution revenue concluded the year with strong results at \$7.3 million, which was 18% or \$1.1 million over the budget. Membership sales were \$2.9 million or 26% over budget. Program Service Fees from educational programs and outbound traveling exhibitions totaled \$2.9 million, which was 89% or \$1.4 million over budget. This was achieved through the addition of venues for the international traveling exhibition a T-Rex Named Sue in South America, increased educational public program pricing and attendance for the Dozin' with the Dino's overnight program, the summer camp program, and featured lectures, workshops and performances.

Operating Budget Expenditures

Operating budget expenditures in 2009 were \$61.2 million. Expenses were 5% under budget as of December 31, 2009 and 6% less than the 2008 actual expense level. On an unrestricted basis, the majority of functional areas were at budget, while most areas were under expense budget for use of funds from restricted net assets and government and private grants and contracts.

CHANGE IN NET ASSETS

The Museum's Statement of Financial Position reflects the upturn in the financial markets that occurred after the first quarter of 2009. As of December 31, 2009, net assets increased 19%, to \$358.4 million from \$302.4 million from the previous year. Unrestricted net assets totaled \$224.1 million at year end, while temporarily restricted net assets were \$70.7 million, and permanently restricted

net assets were \$63.7 million. This compares to 2008 unrestricted net assets of \$194.9 million, temporarily restricted net assets of \$46.9 million, and permanently restricted net assets of \$60.7 million.

Total assets increased from \$541.6 million in 2008 to \$583.5 million as of December 31, 2009, an increase of 8%. The largest asset categories were investments of \$286.7 million and Museum property of \$269.1 million (shown net of accumulated depreciation). The increase in asset value was due in large part to the recovery in the market value of institutional investments (the endowment and the funds functioning as endowment) that increased by \$57.0 million or 25% from 2008. Total liabilities decreased \$14.1 million or 6%. The largest liability category was notes payable, which ended the year at \$179.0 million. Interest rate swaps decreased by \$12.2 million. The other major decreases in liabilities were accrued expenses and deferred revenue which decreased by \$1.7 million and \$1.5 million, respectively.

Overall Financial Performance in 2009

Overall, the Museum managed another challenging fiscal year in 2009 but had a nice recovery as the financial markets improved toward the latter part of the year. Management implemented several strategies to successfully end the year with an increase in net assets, from the operating budget, of \$3.0 million. Management continues to monitor the volatility of the financial markets and continues to analyze the Museum's various public learning and research programs.

The complete audited financial statements for The Field Museum for the year ended December 31, 2009 are available on the Web at <http://fieldmuseum.org/audit> or by writing to the Office of the Controller, 1400 South Lake Shore Drive, Chicago, Illinois 60605



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2009 DONOR LISTS

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Restricted Gifts and Grants Pg.12

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- ◆ Corporate, Foundation and Public Entities

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- ◆ Unrestricted Corporate and Foundation

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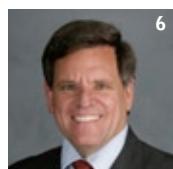
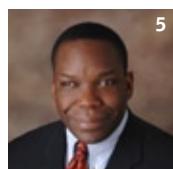
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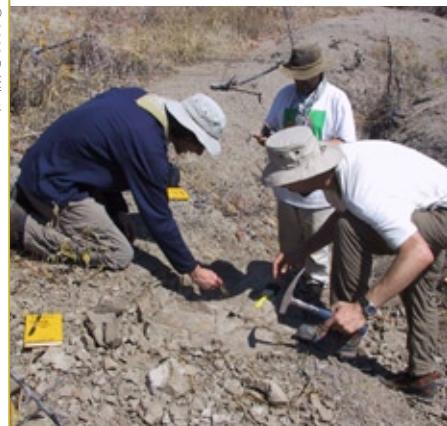
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Water was organized by the American Museum of Natural History, New York, and the Science Museum of Minnesota, St. Paul, in collaboration with The Field Museum, Chicago; Great Lakes Science Center, Cleveland; Instituto Sangari, São Paulo, Brazil; National Museum of Australia, Canberra; Royal Ontario Museum, Toronto, Canada; San Diego Natural History Museum; and Science Centre Singapore with PUB Singapore. Sponsored by JPMorgan Chase & Co. and Underwriters Laboratories. Generous support provided by Wege Foundation, The Joyce Foundation, Chicago Department of Water Management,

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The Nature of Diamonds was organized by the American Museum of Natural History, New York, in collaboration with The Field Museum, Chicago; the Royal Ontario Museum, Toronto; and the Houston Museum of Natural Science. This exhibition was made possible through the generous support of The Grainger Foundation."

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