

2011 ANNUAL REPORT



THE FIELD MUSEUM
OF NATURAL HISTORY

The **Field**
Museum

INTRODUCTORY LETTER

New Year's Day set the pace for The Field Museum.

That morning, we began 2011 on the side of an Antarctic mountain excavating dinosaurs. We carried this pioneering spirit throughout the year, as we explored the Earth, inspired young minds, and engaged our visitors in the thrill of scientific discovery.

2011 also brought to a close a series of major projects. First, we launched an all-new website in March following three years of development. We designed the new www.FieldMuseum.org in response to our visitors' suggestions and loaded it with features that allow us to share our resources as never before. The new website is quickly evolving and we hope that you will check it frequently to learn about the latest happenings at the Field.

Second, we opened two new permanent exhibitions focused on one of the most pressing issues of our time – conservation of the Earth's resources. The *Abbott Hall of Conservation: Restoring Earth* tells the story of how Field Museum science is used to save some of the world's most threatened ecosystems – from the coral reefs of the Western Pacific, to the rainforests of South America, to Chicago's prairies. Just next door, the *Gary C. Comer Family Gallery* is dedicated to temporary exhibitions that explore innovative solutions to environmental issues such as climate change.

Finally, we completed the movement of nearly 13 million artifacts and specimens into our underground Collections Resource Center (CRC) – the culmination of 10 years of work. The CRC provides decades of growth and safe storage for our collections, along with laboratories and work spaces to support research by scientists from around the world.

These accomplishments were only possible due to the continued generosity of our donors. Your investment in The Field Museum's operations provides our staff the opportunity to explore the Earth's mysteries and share them with the public. We are grateful for your support and hope that you are as excited as we are about everything happening at your Field Museum.

Sincerely,



JOHN A. CANNING, JR.
CHAIRMAN



JOHN W. MCCARTER, JR.
PRESIDENT AND CEO



In just 12 months we:

- ◆ Undertook more than 60 expeditions, uncovering 200 new plants and animals
- ◆ Conserved over 1.1 million acres of rainforest in the Amazon's headwaters
- ◆ Welcomed 1.28 million visitors from every state and over 40 countries
- ◆ Engaged over 354,000 children and adults through 1,000 science education programs
- ◆ Hosted 780 visiting researchers, 53 resident graduate students, and 164 interns!



EDUCATION PROGRAMMING: ENGAGING CHILDREN IN SCIENCE

US science test scores have steadily slipped in comparison to other nations over the past two decades. Contributing to this issue are cutbacks in science education by schools struggling to meet testing obligations in math and reading. As a result, many children have a limited understanding of science and the role it plays in their lives.

The Field Museum collaborated with local schools over the past year to promote science education and address this achievement gap. From custom field trips, to innovative professional development programs for early elementary school teachers, to immersive online learning environments, our staff worked to ensure that science is accessible, fun, and interactive for today's students.

A key part of our science education strategy is creating digital programs that use popular media, such as videos or games, to invest students in using science to address issues they feel passionate about. Last year, we created four new digital programs that served 1,000 students; while our existing digital programs, like *WhyReef* and *I Dig!*, engaged 17,000 children worldwide.

One of our new programs was *Digital Planet*, which uses technology to connect high school students with Field Museum scientists. Students researched science based questions online and worked with each other to create short videos on a selected topic. Held in June and July, this year's topic was Antarctica. Students played the role of "mobile journalist" and went behind-the-scenes with Field Museum scientist Pete Makovicky and other members of our 2010/2011 Antarctic expedition team. Students then created a storyboard, script, and edited a short film on an aspect of the expedition they chose. The best videos were selected and presented in the Museum's main hall.

Conservation Connection was another new education program that paired underserved Chicago youth with youth in Fiji around the issue of environmental conservation. Participating students used a combination of online learning environments, web-casting, video blogging, and a customized social networking site (*FijiReef*), to learn about the challenges facing Fiji's coral reefs and how they could use science to create solutions to these issues. The outcomes included three media pieces to promote coral reef conservation and engage the public in Fiji and the United States in stewardship of marine ecosystems.

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Beyond our new digital programs, we continued our traditional focus on K-12 teacher development and early childhood science. During 2011 we conducted 207 professional development programs for 3,952 Chicago-area educators that taught them new ways to engage their students in every day science. In addition, we offered over 900 family programs, and student classes that reached 354,000 visitors ages 2 to 90!

We also continued our leadership of the PNC Financial Services *Grow Up Great Early Science Learning* program. *Grow Up Great* is a collaborative program between The Adler Planetarium, The Field Museum, the Museum of Science and Industry, and the Shedd Aquarium to transform early science education for preschoolers, ages 3-5 in high need areas within Chicago Public Schools (CPS) and the Big Shoulders Foundation schools. The Field Museum provided 600 families with opportunities to engage in science learning through first-hand experiences with museum educators in their communities, focused family trips, and hands-on family science kits that extend learning into their daily lives.



**COLLECTIONS AND RESEARCH: EXPLORING,
DISCOVERING, AND SHARING**

The Field Museum is home to a research staff of 140 scientists dedicated to exploring the Earth and its peoples. On any given day, Field Museum scientists can be found doing everything from studying a new species of octopus on the bottom of the Pacific Ocean, to exploring medicinal plants on remote Tibetan mountain tops, to working with Amazonian villagers to manage their rainforest. The following are a few examples of our researchers' work over the past year.

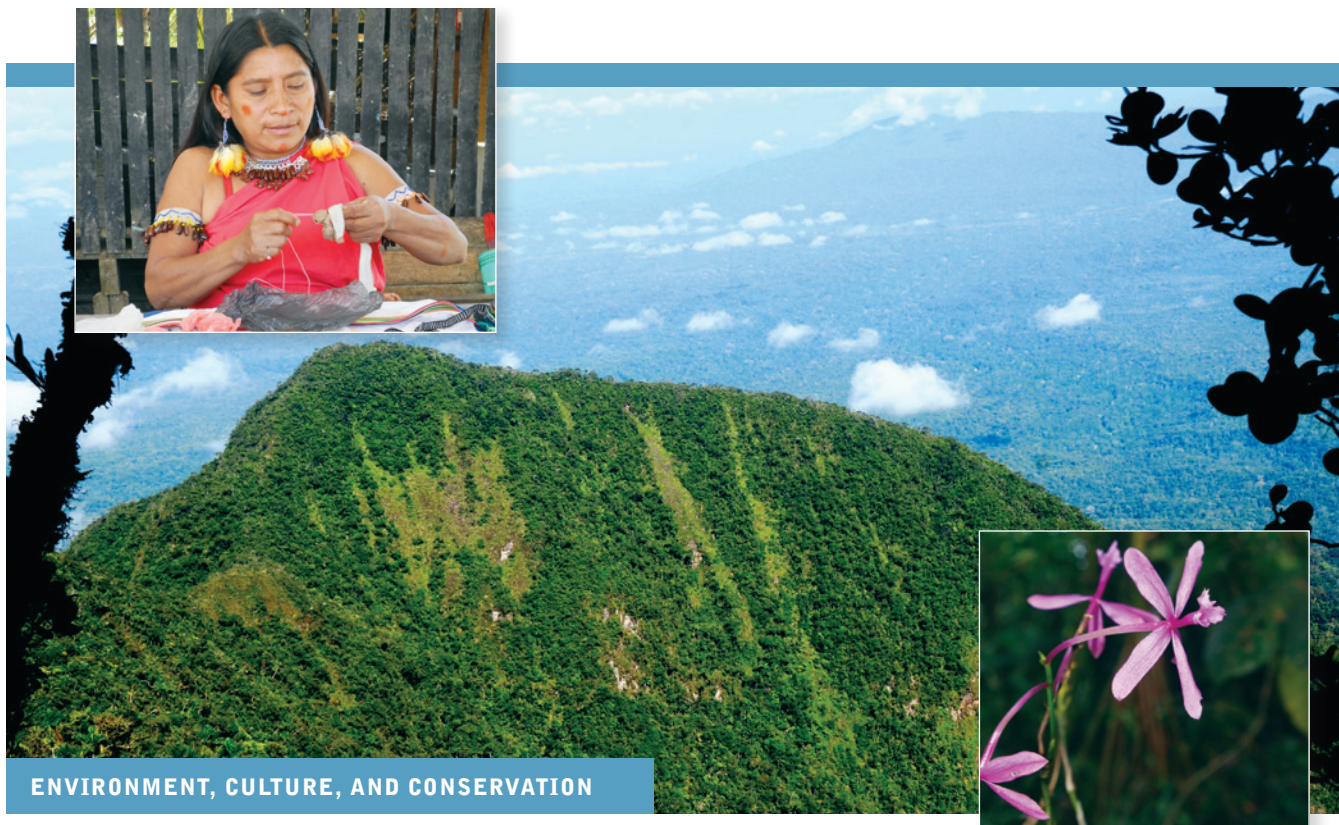
During December 2010 and January 2011, Geology Department Chair Peter Makovicky and Resident Graduate Student Nate Smith were part of a 10-person, expedition to Antarctica. A main goal of the expedition was to complete excavation of the highest and southernmost dinosaur quarry on the planet. Over five weeks, the team moved tons of rock in sub-zero temperatures to extract the skeletons of Early Jurassic dinosaurs.

In May, Anthropologists Bob Martin and J.P. Brown undertook an innovative study of the Museum's mummies using a portable CAT scanner. These mummies had not been studied since the 1930s and they were a mystery to our staff. From the new scans, we obtained the first-ever look inside these objects and found a number of surprises, like a mummy with a missing torso! This data will form the basis of a new temporary exhibition next year and help us to better understand the cultures that created our mummies.

In June, Zoologist Larry Heaney announced the stunning discovery of seven new species of mice in rainforests less than 100 miles from the Philippine capital of Manila. These forests are among the last remaining rainforests on the Philippines and were under heavy threat from logging and other environmental degradation. By July, these seven new discoveries prompted the Philippine Protected Areas and Wildlife Bureau to place the mountain homes of three of the mice on their list of places under consideration as new National Parks.

Other fascinating research conducted by scientists at The Field Museum over the past year includes:

- ◆ Corrie Moreau traveled to the Florida Keys to collect ants in an effort to better understand how rapid changes in geology and climate influence complex social species like ants (and humans!).
- ◆ Anthropologist Ryan Williams excavated 1,000 year-old burials in the deserts of Atacama, Peru to understand how local communities survived the collapse of an ancient state.
- ◆ Botanists Matt Von Konrat and Thorsten Lumbsch explored the forests of Fiji, inventorying the island's little known plants and working with local officials to create management plans for Fiji's undeveloped lands.
- ◆ MacArthur Field Biologist Steve Goodman discovered a new species of bird in Madagascar that has helped emphasize the critical need to conserve the remaining dry forests of this unique island nation.



ENVIRONMENT, CULTURE, AND CONSERVATION

Environment, Culture, and Conservation, or ECCo, is the science branch of The Field Museum that translates museum science into conservation action. ECCo works in the heart of Earth's diversity: the Andean foothills and the headwaters of the Amazon. And it also works right here in the vibrant Chicago region. Although ECCo's focus is on conservation results, its work remains rooted in the Museum's century-strong collections.

In 2011, during a rapid inventory of the rugged Kampankis Mountains in northern Peru, the botany team came across *Ouratea williamsii*, an understory plant growing on the ridges sacred to the Awajún and Wampis indigenous peoples. It was first collected in 1929 by Llewelyn Williams, then Curator of Economic Botany at the Museum. The team discovered 16 species of plants new to science during the inventory. ECCo is now working with the Peruvian government and indigenous collaborators to discuss the most integrated way to conserve these diverse and sacred mountains.

Other specimens collected by Llewelyn Williams appear in ECCo's online rapid reference for tropical plants, a growing resource for plant identification in Latin America. Of the 46,326 scanned specimens, Williams collected 812. In 2011 the online collections had 102,000 visits. The goal for the future is to increase accessibility to the Museum's collections dramatically and to make it easier for botanist explorers and conservation biologists to follow in Williams' footsteps.

A 2011 highlight of ECCo's work in the Chicago region is "*Thysanotus Hunt 2011: Celebrating 20 Years of Conservation in Calumet.*" In August, more than 100 people with varying degrees of botanical expertise braved the heat to search twelve different prairies and wetlands in Calumet for *Thysanotus americana*, one of North America's rarest plants. The small white *Thysanotus* plant was discovered in 1912 on the east side of Lake Calumet by University of Chicago graduate student Norma Pfeiffer and has not been seen since 1916. The original specimen is in the herbarium at The Field Museum. The plant was not found during the hunt this year, but the volunteers collected important new information for the management of the area. ECCo's outreach events in Calumet seek to bring people together to celebrate the region's rich natural and cultural diversity and foster a sense of regional identity.

More than 100 years after its founding, The Field Museum continues to be a treasure for the city and a wonderful resource for the world. In 2011, ECCo continued to find new ways to apply the Museum's science to address urgent environmental problems today.



EXHIBITIONS: BRINGING NATURAL HISTORY TO LIFE

Last year, The Field Museum engaged more than 1.25 million people through our unparalleled hands-on and minds-on exhibitions. In addition to encouraging visitors to explore the natural history and cultures of the world, these exhibitions served as a way for our scientists to share items from the Museum's collections to help our visitors learn about and make connections to the world around them. The following are some of our most popular 2011 exhibitions.

Whales: Giants of the Deep took visitors to the depths of the sea to discover the vibrant underwater world of whales. Visitors explored the history of whales, discovering how these once land-dwelling mammals evolved into the ocean's largest creatures. The exhibit also introduced our visitors to New Zealand's native Maori people, whose lives and culture are inextricably linked with whales.

The Horse explored how almost every facet of human existence is influenced by our union with the horse. Visitors were able to determine their strength in horsepower, explore over 200 different breeds of horses, and investigate the extraordinary qualities that have made horses so significant to humans.

The Abbott Hall of Conservation: Restoring Earth showcases the Museum's 118-year history of leading conservation efforts around the world. Visitors join Field Museum scientists as they travel the world discovering, exploring, and working to save the Earth's amazing landscapes.

The Gary C. Comer Family Gallery is a special exhibition gallery that features rotating shows on topics such as environmental sustainability, biodiversity management, and climate change. To celebrate its opening, we hosted two special exhibitions in 2011. **Design for a Living World** featured the work of 10 internationally known designers who created everyday items using sustainably harvested materials. **Natural Wonders: A Roman Mosaic from Lod, Israel** featured an amazing fourth-century mosaic that celebrates the Mediterranean's threatened wildlife.

The Romance of Ants told the story of Field Museum Assistant Curator Corrie Moreau. The exhibition explores how she went from playing with ants on the sidewalks of New Orleans as a child, to studying with E. O. Wilson at Harvard University, to joining the scientific staff at The Field Museum. This innovative exhibition used mixed media including a giant ant farm, larger than life color photographs of ants, and a black and white graphic novel by Field Museum insect research assistant, Alexandra Westrich.



A SNEAK PEAK AT 2012

2012 is anticipated to be a watershed year in human history, characterized in popular culture by the end of the Mayan calendar. The Field Museum is not immune to this era of change and we are planning a series of ambitious projects to transform how scientists, educators and visitors experience our resources.

Starting in February, we will debut an exciting slate of temporary exhibitions, including: *Genghis Khan*, *Extreme Mammals*, *Opening the Vault: Mummies*, and *Science on the Half Shell*. We also will begin work on two new permanent exhibitions and an all-new traveling exhibition on the science of biomechanics.

Behind-the-scenes, Zoologists Rüdiger Bieler, Petra Sierwald and Margaret Thayer will open a brand-new, \$3 million invertebrate research center. Invertebrate animals, such as insects and snails, make up 80 percent of all life, yet scientists know very little about them. This new research center features cutting-edge technology and laboratories that will allow scientists from around the world to collaborate on research into these mysterious creatures.

To enhance our visitor experience, we will launch the **Grainger Digital Initiative**. At the core of this five-year project is the creation of a new technology infrastructure and wireless network to support public engagement. We also will open an all-new digital classroom to host education programs focused on using technology to increase teens' understanding of science. The final piece of the Grainger Digital Initiative involves enhancing one-third of our permanent exhibitions with the latest technology by 2014. Together, these projects will allow our staff to share

the Field as never before through mobile applications, streaming videos, virtual exhibitions, digital interactives, and website content customized to our visitors' interests.

In addition, this summer, we will renovate the **Searle Lounge**, a popular area that overlooks SUE and teaches visitors about her life. We will upgrade all of the Searle Lounge's exhibitions and add a cutting-edge touch screen interactive exploring recent Field Museum discoveries.

To strengthen our partnership with Chicago's schools, we will re-open the century-old **N.W. Harris Learning Collection** after a major renovation. Harris materials support hands-on science education through real specimens and artifacts that teachers can use in their classroom. Over the past year, our Education staff collaborated with local teachers to overhaul Harris materials and design new curriculum tied to the latest classroom practices and student needs.

Finally, we will bid goodbye to our President, John McCarter, who is retiring in October after 15 years of extraordinary leadership. During Mr. McCarter's tenure, the Museum invested more than \$300 million dollars in its science, education and exhibition programs – a legacy that will be felt for generations to come. We look forward to welcoming our new President, Dr. Richard Lariviere, in the fall and building on our vision for the Museum's future.

Thank you for your support of The Field Museum. We enjoyed another successful year due to your generosity and welcome you to visit in 2012!

... we are planning a series of ambitious projects to transform how scientists, educators and visitors experience our resources.

STATEMENT OF BUDGETED OPERATING ACTIVITIES

for the year ended December 31, 2011

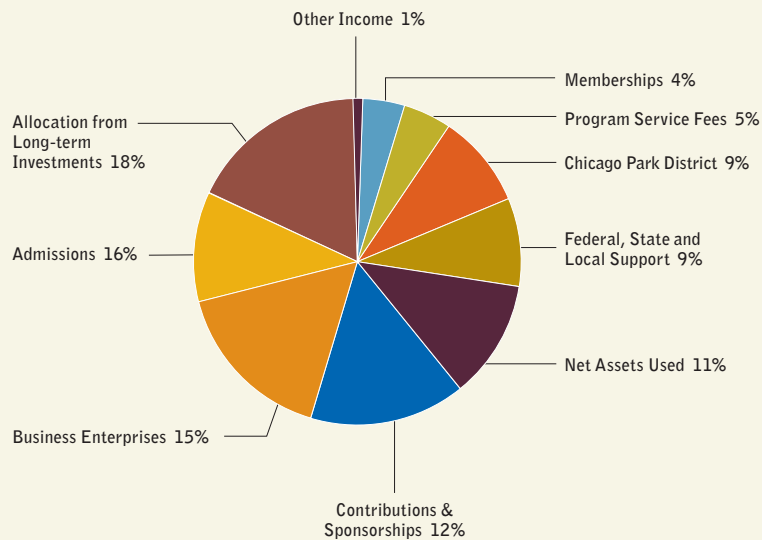
Statement of Financial Position as
of December 31, 2011
(in millions of dollars)

Assets	Rounded
Cash	\$1.3
Interest and Dividends Receivable	0.2
Accounts Receivable	3.0
Pledges Receivable	12.3
Museum Stores Inventory	1.5
Investments	284.0
Museum Property	260.5
Other Assets	3.9
Total	\$566.7

Liabilities and Net Assets	Rounded
<i>Liabilities:</i>	
Line of credit	\$4.6
Accounts Payable and Accrued	7.2
Deferred Revenue	5.1
Asset Retirement Obligations	9.0
Accrued Pension Cost	8.3
Interest Rate Swap	26.4
Notes payable	\$167.0
Total Liabilities	\$227.5
<i>Net Assets:</i>	
Unrestricted	\$195.6
Temporarily Restricted	70.5
Permanently Restricted	73.1
Total Net Assets	339.2
Total	\$566.8

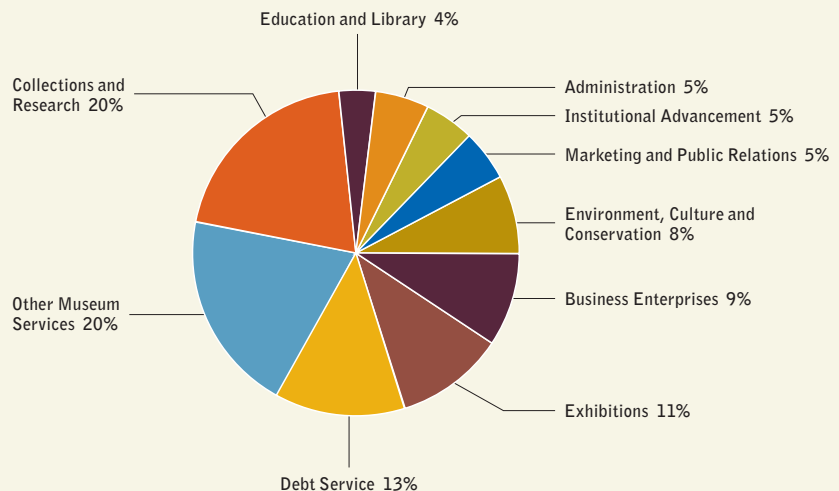
Operating Budget Revenue and Other Support

Total \$68.2 million



Operating Budget Expenditures

Total \$63.0 million



The Field Museum's operating budget ended FY 2011 with strong results. Revenue and other support over expenses totaled \$5.2 million. This positive outcome was accomplished through the continued implementation of the of the "Plan for Financial Stability" (Plan), which employs a strategy that refines the dual scientific and educational missions of the institution and strengthens its financial position for long-term stability.

Management also made several modifications to the public operations of the institution, its debt structure, and pension plan commitment. These changes provide long-term benefits to the Museum's operating structure and include: 1) modifications to the temporary exhibition schedule and to the Free Day admission obligation which now requires free general admission 52 days a year to Illinois residents only - previously it did not have this residency limitation, 2) a principal repayment of \$12.0 million of the Series 2002 Bonds, and 3) modification to the Museum's pension plan which increased the retirement age to 67 and adjusted the funding level.

Operating Budget Revenue and Other Support

The 2011 operating budget revenue was \$60.8 million. This amount was \$5.3 million or 9% over budget goals. Revenue generating areas with significant budget to actual results included: *Government and private grants and contracts*, which was 65% over budget due to the receipt of additional awards in 2011; *Contributions and Sponsorships* totaled \$8.0 million or 8% under budget. However, contributions to the institution from Principal and Major Gifts and Private Grants and Contracts were strong. The overall impact to the Museum from the 2011 fundraising effort was more than \$30.0 million. *Admission* revenue was 17% over budget expectation due to the restructure of the temporary exhibition schedule and free day program. Total visitor attendance in 2011 was nearly 1.3 million of which 650,760 were paying public hour guests. *Business* enterprises generated gross sales of \$10.3 million which was 5% over budget.

Operating Budget Expenditures

Operating budget expenditures in 2011 were \$63.0 million. Expenses were 2% over budget as of December 31, 2011 and 3% less than the 2010 actual expenses. The increase over budget was due to the additional costs for the added temporary exhibitions and activity related to the scientific and educational programs of the institution.

CHANGE IN NET ASSETS

The Museum's Statement of Financial Position shows a decrease of 7%, to \$339.2 million from \$364.3 million from the previous year. Unrestricted net assets totaled \$195.5 million at year end, while temporarily restricted net assets were \$70.5 million, and permanently restricted net assets were \$73.1 million. This compares to 2010 unrestricted net assets of \$226.4 million, temporarily restricted net assets of \$71.0 million, and permanently restricted net assets of \$66.9 million.

Total assets decreased by 5% from \$593.8 million in 2010 to \$566.7 million as of December 31, 2011. The largest asset categories were investments at \$284.0 million and Museum property (shown net of accumulated depreciation) at \$260.5 million. The decrease in asset value was due in large part to the sluggish market value of institutional investments (the endowment and the funds functioning as endowment) and in November 2011, the Museum paid down the 2011 mandatory tender of the Series 2002 Bonds totaling \$12.0 million with funds functioning as endowment.

Total liabilities decreased \$1.9 million or 1%. The largest liability category is notes payable, which ended the year at \$167.0 million. The \$12.0 million decrease is due to the repayment of the 2011 mandatory tender of the Series 2002 Bond Issue as noted above. The interest rate swaps contracts fair market value decreased by \$14.2 million which increased the SWAP liability of the two contracts to \$26.4 million. The bank line of credit decreased by \$4.4 million due to reduced usage resulting from board authorization to use funds functioning as endowment to increase the Museum's working capital. Other increases in liabilities include accrued expenses of \$514,109 related to the transition for the Museum's new President. Decreases in liabilities were accounts payable at \$115,681, and deferred revenue at \$748,634 that was due in part to the outbound traveling exhibitions schedule and fewer private grants and contracts.

Overall Financial Performance in 2011

Overall, 2011 was a very positive year for the Museum as it successfully implemented the first phase of the Plan for Financial Stability.

The complete audited financial statements for The Field Museum for the year ended December 31, 2011 are available on the Museum's website at <http://fieldmuseum.org/about/annual-reports> or by writing to the Office of the Controller, 1400 South Lake Shore Drive, Chicago, Illinois 60605.



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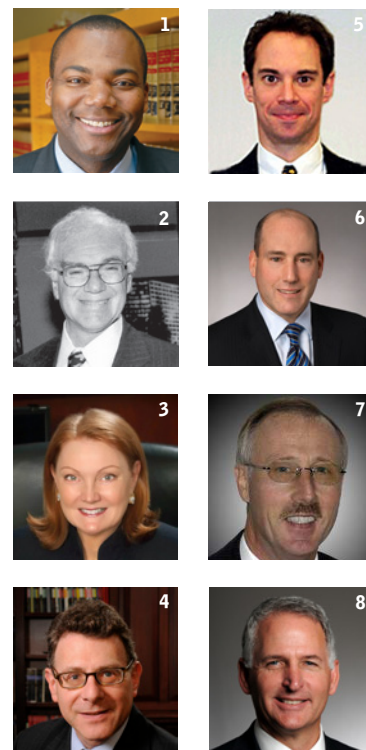
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ECCo Endowment
Field Dreams Zoology

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Searle Lounge

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\$10,000 to \$24,999

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Efroymsen Family Fund
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Gantz Family Foundation
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\$5,000 to \$9,999

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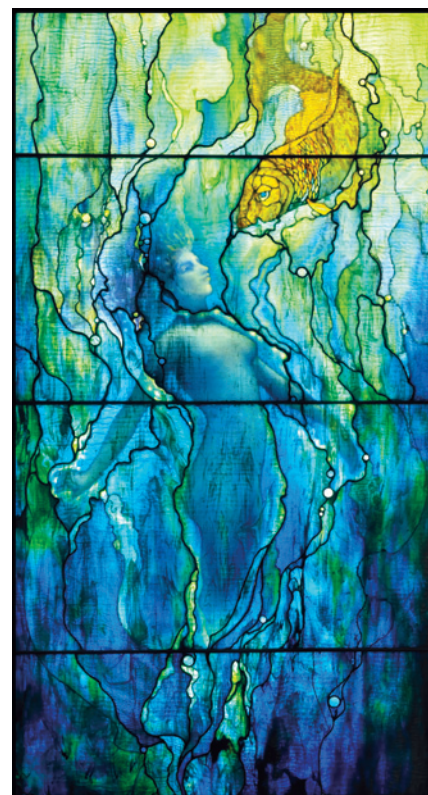
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