

# The Consumer Habits Reshaping eCommerce

An Ascendant Network  
Benchmark Survey



**Susan MacDermid, CEO + Founder,**  
in conversation with:



**Courtney Graybill,**  
VP Personalization & Marketing Technology,  
Kohl's



**Tasha Blackman,**  
VP, Marketing,  
Francesca's



**Rich Johnson,**  
VP Enterprise Sales U.S.,  
RTB House

# About the **research**

In May 2021, Ascendant Network surveyed its marketing and eCommerce VPs and Directors to assess their performance over the past year and to share what they see ahead.

**Some of North America's most successful retailers took the survey.**



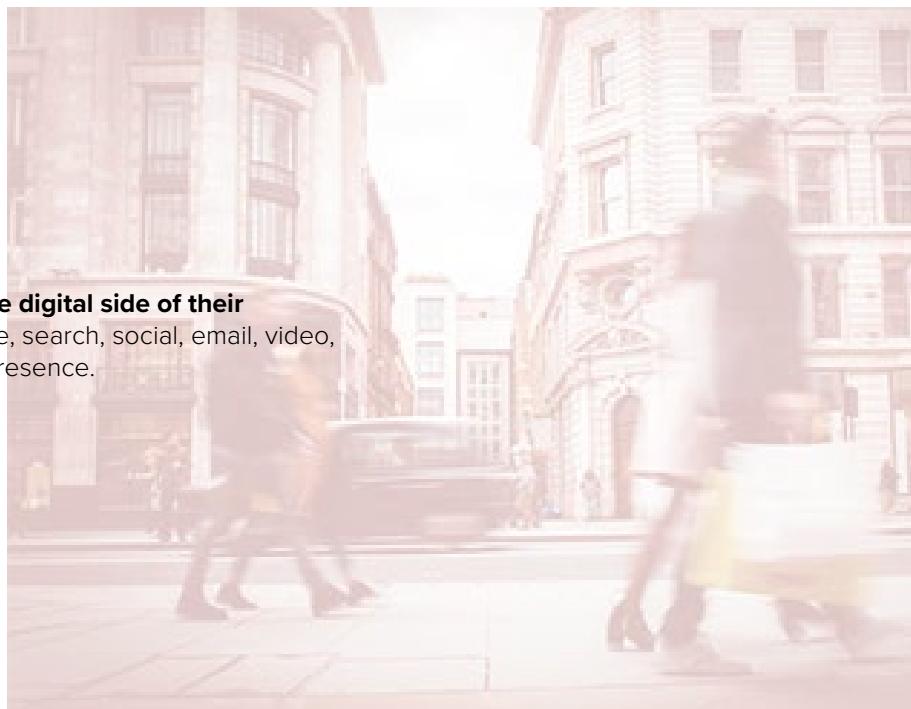
Most respondents are at **companies with \$1-5 B in annual revenues.**



Most respondents are responsible for **the digital side of their business**, including eCommerce, website, search, social, email, video, mobile app, display, and omni-channel presence.



There was a relatively even spread of companies **from under 1,000 employees to over 10,000.**



# Top selling product categories for 2020:

## “sneakers and slippers”

For many retailers, the top selling categories for 2020 were **household goods and well-being**. It was a year of slippers and sneakers.

- Home office furniture, headphones
- Streaming site subscriptions
- Sweaters, loungewear, pants
- Bikes, fishing gear, hiking boots, sneakers
- Detergents, cleaning agents, personal care products
- Healthy food, wellbeing products, grocery delivery, subscription meal delivery



*No surprise!*

**Product categories** that didn't perform well in 2020:

# Dress up and travel

As one expert said, a category that struggled was "appearance given lack of social interaction". Travel was also low on the list.



Heels and wedges



Blazers, dress pants, wear-to-work blouses, suits, skirts, dresses



Travel accessories



Car seats, booster seats, stroller



Airline travel and hotel bookings

No surprise!

**2020 was the year of loungewear.** As a brand, at Francesca's, we were able to pivot really quickly and can bring to market and distort a category that previously wasn't as large for us.

**2021 will be the year of the do-over.** Special occasions are coming back so we're seeing dresses as a category, and it's surging in a big way.

**Tasha Blackman,**  
VP, Marketing, Francesca's



Being customer-centric, that's something that we're focusing on at Kohl's and I think it just **accelerated in 2021.**

**In 2021,** we will see a resurgence of products that were purchased in the past.

**Courtney Graybill,**  
VP Personalization & Marketing Technology, Kohl's



2021 vs. 2019

First-time online shopper sessions **were longer**

**76%**

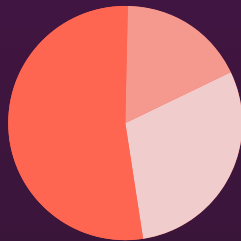
of first-time online shoppers visited sites for **3-5 minutes**

*Makes sense, right?*

Average Order Value **increased**

**53%**

AOV **increased** in 2020



**17.5%**

AOV **the same** as previous years

**29.5%**

AOV **dropped**

*Great news!*

2021 vs. 2019

# Retailers implemented best practices **to drive AOV up**

- 1** Personalized offers based on order history
- 2** Free shipping with minimum order
- 3** Discount or reward for joining a loyalty program
- 4** Discount over a certain threshold
- 5** High-value bundles



*A lot of retailers were playing with complementary products and personalized offers. There was also a natural shift into higher price point products.*

**Courtney Graybill,**  
VP Personalization & Marketing Technology, Kohl's



**Majority were able to increase AOV**



# Repeat purchase drivers **were diverse**



Marketing communications that combined education and incentives



Membership and loyalty benefits



Marketing communications that incentivized a second purchase



Subscription service offers



Personalized emails for parts or accessories for previously purchased products



Personalized content



Predictive modeling



*There's many ways to drive a repeat purchase*

# How to shift offline customers **to online?**

1

Messaging about convenience, speed, and safety during the pandemic

2

Special deals for first-time online purchases, then an enhanced and personalized experience

3

Opt-in to continued marketing outreach

4

Shifting online and offline channels to shared KPIs and joint advertising

5

Same day free shipping, easy return, and great customer service

6

Loyalty rewards

Let's start the discussion with a comment from a respondent:

**Not all businesses see the value of encouraging people to move from traditional stores to digital channels.**

Is shifting customers over to e-commerce the best play for every business?

*A 360 degree view of what customers are searching for and what they desire is and will continue to strengthen our ability to personalize and meet consumers wherever they are.*

**Courtney Graybill,**  
VP Personalization & Marketing Technology, Kohl's



*Leveraging personalization into search and on-site data is helping drive purchase, and a lot of retailers are starting to move more mid-funnel to bring in users through personalization and video in order to increase brand awareness and drive purchase consideration.*

**Rich Johnson,**  
VP of Sales, RTB House





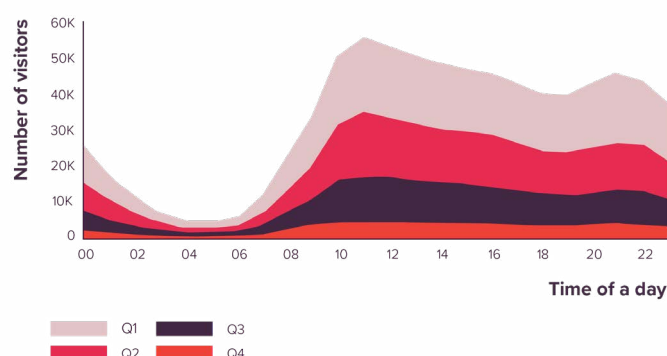
Based on the campaigns we run for large **brands** and **multi-channel retailers** in the US, here's a couple of data points that you might find informative...

### When people shop...

It's not just **how** people make purchases that changed as a result of the pandemic

- In general, shopping happened about 1-hour later, as people go to bed and get up later than before the pandemic
- It's **when** - fashion retailers are experiencing new peaks at **11 am and 9 pm**
- Will the mid-morning **"retail therapy break"** continue in 2021 and should you optimize for it?

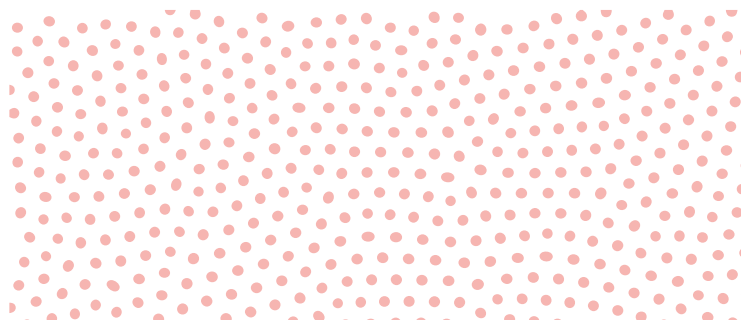
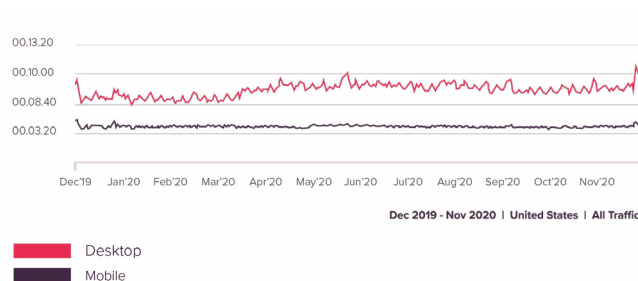
### Shopping hours



### How long users spend on sites...

- The average duration of visits to online fashion and apparel stores rose since April 2020
- Interestingly, visitors are visiting fewer pages and spending more time on them
- Great news -- make sure you have a compelling, good-looking, and information-rich online product catalog

### Visit Duration



# Contact



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