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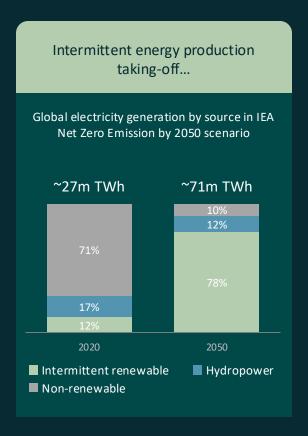
Shaping the Future of the Energy Industry

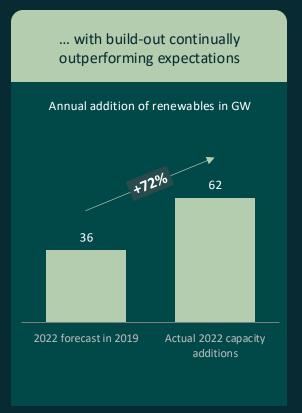
Trond Straume CEO, Volue



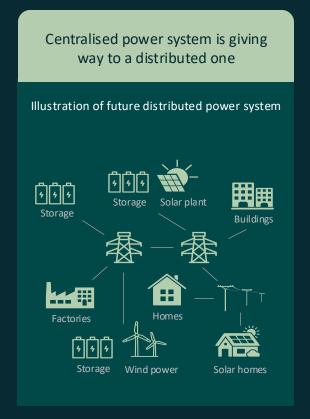
What does the shift to net zero mean for our energy system?

To reach its 2050 net zero target the EU will require ~\$1.6bn of investment every single year and we are seeing...











We see opportunities but also challenges ahead (1/2)

New market opportunities and increasing volumes traded...

Volumes traded on EEX and Nord Pool, TWH +49% from 2023 to 2024 alone

10,469

7,014

5,036

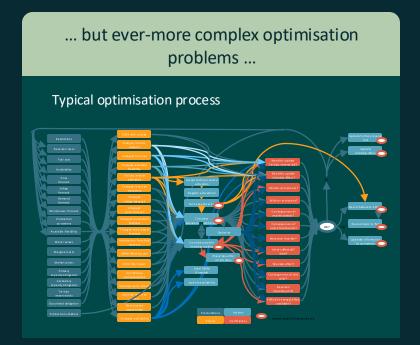
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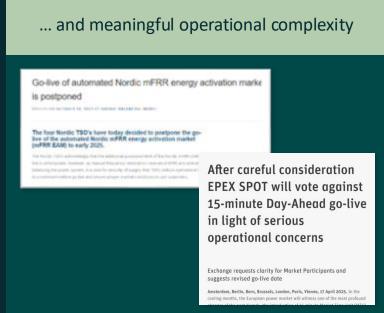
2021

2022

2023

2024







We see opportunities but also challenges ahead (2/2)

Trillions of dollars deployed, or to be deployed...

Global energy transition investment, \$Bn

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... with high stress on Europe's biggest machine that enables it all...

ELEPHUNDO

**PRINCE DAVID Chiperted Annual Character of the Company of the Comp

Clean Energy is the Future. So Why Have Investors

Struggled?

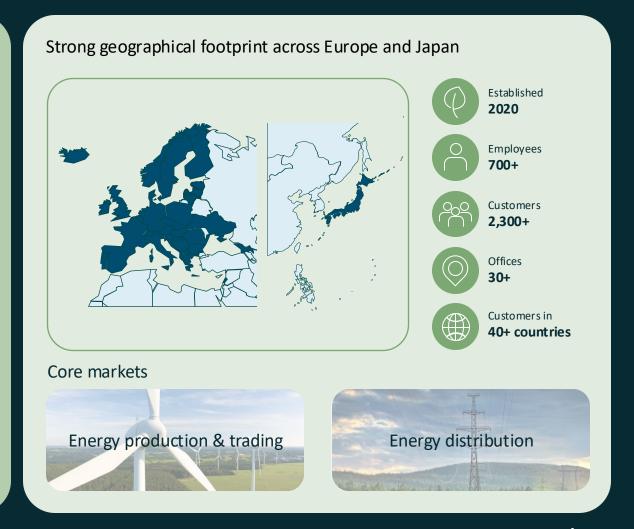
The pages are measured energy has been reput, but investing in the sector has been much less prefidule. Express make the sector some symmetric colorist.

Where Result | 18 April, 2021 | 8 TAMA

As part of Manningstar's appeal rapport usual on the much investing not look at cooks, which have struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the struggled since 2020- as well as the relation profit of the

Volue powers the green transition through software and services critical for a cleaner and more profitable future

- Leading provider of mission-critical software and services for the energy industry
- Unmatched scale in the industry with pan-European presence and global reach
- Comprehensive end-to-end platform
- 50+ years experience in green-tech and long track record from intermittent renewable energy sources
- Trusted by 9 of the 10 largest European power producers, with a long-tail of loyal customers (<2% churn)



Our portfolio of mission-critical software spans the energy value chain to help our customers gain value from volatility

Insight

Most widely used enterprise price forecast in Europe; 40% of all members on European power exchange buy forecasts from Volue Insight

Energy Software

Automating the operation of both physical and virtual power trading operations to maximise efficiency and revenue

Energy Market Services

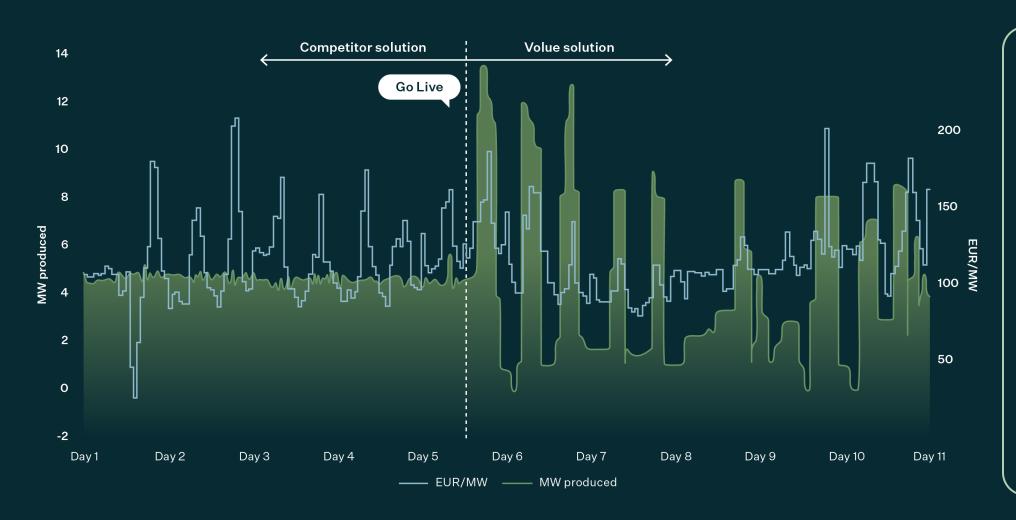
Outsourced back and midoffice operations for independent power producers

Power Grid

Leading system of record for the Scandinavian grid, now developing GIS-based technologies for the pan-European grid focused on more flexible grid planning and interconnection management



Case study: Volue Energy Solutions



Large & complex customer portfolio

- 26GW installed capacity
- **42TWh** production
- **500** optimisation runs / day

We've been supporting the European power industry for over half a century

Initial digitalisation

1960s

Deployment of early digital technologies in energy, including introduction of SCADA and Energy Management Systems 1990s

Nordic deregulation

Nord Pool launched in 1993; separation of generation, transmission and supply; early adoption of market-based dispatch and day-ahead pricing 2000s

European deregulation

EU Directives requiring member states to open electricity and gas markets; development of cross-border capacity auctions and market coupling

2010s

Harmonisation & intraday boom

Common day-ahead and intraday markets making it possible to scale across geographies 2019/20

European Green Deal

Setting out the ambition for Europe to become the first climate-neutral continent by 2050

2020s

Japan deregulation after "Nordic Model"

Volue first mover in a large growing market that follow the same steps as Europe has done over the last 30 years

Today

More change than in prev. 50Y combined

From 15-min settlement to increasing grid strains, we see energy markets changing more in the next 5-10 years than in the prev. 50 combined

Origin

Initiated as a research program in 1969; first products to solve optimal use of hydro power resources, marking the start of our energy software suite

Market connection

First-mover in expanding to trading solutions to connect assets to markets in the Nordics

European entry

Expansion to Europe, organically and through M&A

European expansion

Position as #1 on multiasset / multi-market; Insights business launched in 2017

"Volue" founding

Predecessor energy software and insights businesses merge; rebrand as Volue, doubling down on our commitment to realise value from volatility for our customers

Japan entry

Volue first mover in a large growing market that follow the same steps as Europe has done over the last 30 years

Ongoing innovation

Multi-market optimisation and asset portfolio optimisation – combined!

So where to next?



And finally... Thanks to you, our customers and partners







